OPERATING		FY2022 HSU Modified Cash Budget*										(A) MODIFIED CASH BASIS	%	
BEGINNING CASH POSITION	July \$ 6,085,819 \$	August <i>2,855,659</i>	September <i>\$ 4,078,233</i> .	October <i>5 7,742,914</i>	November	December \$ 6,872,972	January \$ 7,133,819	February	March <i>12,331,934</i> \$	April \$ 10,004,135 <mark>\$</mark>	May \$ 7,858,170 \$	June \$ 5,393,277	BUDGET TOTAL	70
State Funds (95.5%a rsa)	580,969	2,078,489	2,077,865	3,090,387	2,249,659	3,379,615	1,094,244	2,614,087	1,649,650	1,935,703	2,108,819	0	22,859,488	40%
Net Student Revenue and Other Cash Income	1,231,563	2,151,916	6,152,179	2,504,426	1,575,007	2,138,852	1,193,430	6,185,056	234,666	610,860	500,000	500,000	24,977,954	44%
Student Accts Receivable	0	0	0	0	0	0	814,548	555,257	238,405	0	100,000	100,000	1,808,211	3%
HEERF III Institutional Grant	0	216,000	0	6,400	2,000,000	0	2,862,818						5,085,218	9%
Sales and Services													0	0%
Grants and Contracts	0	124,100	651,647	9,463			187,172	607,482	122,097	36,326		50,000	1,788,288	3%
Investment Income	745	830	1,921	1,858	1,727	965	3,474	5,063	4,548	4,307	4,307	4,307	34,050	0%
TOTAL CASH OPERATING REVENUES KPENSES/CASH OUTFLOWS	\$ 1,812,531 \$	4,570,505	\$ 8,881,692	\$ 5,610,675	5 5,824,666	\$ 5,518,467	\$ 6,155,687	\$ 9,966,945 \$	2,249,366 \$	2,587,196	\$ 2,713,126 \$	654,307	56,545,161	100%
Salaries, taxes, benefits Payroll	1,600,068	1,960,439	2,103,757	2,299,039	2,495,687	2,163,749	2,974,759	2,519,852	2,259,082	1,793,123	1,793,123	1,800,000	25,762,678	46%
Benefits paidout from Operating	320,014	392,088	420,751	459,808	499,137	432,750	404,860	450,000	5,063		0	360,000	3,744,471	7%
Supplies and Services, Travel,	1,965,407	794,727	2,141,825	1,454,297	1,998,296	1,887,003	2,352,589	1,544,196	1,955,481	2,349,039	1,800,000	1,800,000	22,042,861	39%
Utilities	200,677	200,677	200,677	200,677	200,677	200,677	235,778	240,000	100,759	91,000	91,000	91,000	2,053,599	4%
Debt	956,525	0	350,000	2,697,664	0	573,442	101,670	100,813	256,778	500,000	693,896	568,740	6,799,528	12%
Catch up of past due payables											800,000	800,000	1,600,000	3%
furlough 1 day a week											0	0	0	0%
Identified possible savings										0	0	0	0	0%
TOTAL OPERATING EXPENSES	5,042,691	3,347,932	\$ 5,217,011	5 7,111,485	5,193,797	\$ 5,257,620	6,069,656	\$ 4,854,861 \$	4,577,164 \$	4,733,162	5,178,018 \$	5,419,740	62,003,137	110%
OPERATING INCOME (LOSS) ENDING CASH POSITION	\$ (3,230,160) \$	1,222,573	\$ 3,664,681 \$	\$ (1,500,810) \$		\$ 260,847 \$	86,031	\$ 5,112,083 \$	(2,327,798) \$	(2,145,966)		(4,765,433)		-10%
ENDING CASH POSITION	\$ 2,855,659 \$	4,078,233	\$ 7,742,914	6,242,104	6,872,972	\$ 7,133,819 \$	7,219,850	\$ 12,331,934 \$	10,004,135	7,858,170	5,393,277 \$	627,844	\$ (5,457,975)	

^{*}All cash includes restricted/dedicated revenue and expense. Unaudited

w/o heerf (5,085,218) -9% GAP Estimate \$ (10,543,193) -19%

Assumptions: Cash revenues are estimated. All Institutional HEERF will be utilized. Catch up of past due payables \$3m. Furlough all full-time employees excluding part time, students, and certain grant funded positions Identified savings: Aviation dept, library databases, and other reductions. Refinance long-term debt